



# Mouwasat Medical Services

SHAPING THE FUTURE OF HEALTHCARE IN SAUDI ARABIA FOR OVER 50 YEARS

**S**audi Arabia's healthcare sector stands as one of Vision 2030's most strategically significant growth pillars. Backed by the Health Sector Transformation Program and more than SAR 180 billion in planned infrastructure investment, healthcare is central to economic diversification and long-term national resilience. Already contributing 5.7% to GDP, with private sector participation targeted to reach 65% by 2030, the sector continues expanding capacity while elevating quality and digital integration. Within this evolving landscape, the private sector plays a defining role by institutionalizing governance, quality, and operational discipline at scale.

Among the Kingdom's private healthcare leaders translating Vision 2030 into operational reality is Mouwasat Medical Services Company. Founded in 1975 as a single dispensary, Mouwasat has evolved into a national platform operating seven hospitals, three under development, more than 100 clinics, and 1,700 beds across eight cities. In 2023 alone, it supported approximately 2.8 million outpatient visits, nearly 95,000 inpatient admissions, and close to 29,000 surgeries and procedures, reflecting its infrastructure scale and sustained public trust.

At the core of its growth strategy lies a governance-led replication model designed to standardize quality across facilities. Expansion is calibrated, systems-driven, and aligned with national healthcare priorities. Each hospital operates within unified governance and operating standards, ensuring consistent care delivery regardless of geography.

Quality is embedded through benchmarking against internationally recognized accreditation frameworks. Rather than treating accreditation



**Nassir Sultan Alsubaie**  
CEO and Vice Chairman of the Board

A flagship Tele-ICU collaboration with Philips enables AI-supported monitoring across intensive care units, strengthening clinical oversight, improving response times, and reducing length of stay. Strategic agreements with Philips, Siemens, GE Healthcare, and Al Faisaliah Medical Systems support advanced infrastructure in upcoming hospitals in Jeddah and Yanbu. Parallel cybersecurity investments safeguard network integrity, while automation platforms enhance precision, efficiency, and resilience.

Human capital remains a defining pillar. Amid global workforce shortages, Mouwasat has witnessed a notable shift in international talent flows. Consultants trained in Germany, France, the UK, Canada, and the United States increasingly choose to practice in Saudi Arabia. Institutional stability and technological depth position the company as an employer of choice, attracting internationally trained specialists contributing to the Kingdom's healthcare transformation.

Operational focus is equally structured. Each hospital integrates specialized centers, including dedicated diabetic and IVF units, alongside neurology, rehabilitation, and subspecialty services. This integrated model strengthens coordination while improving patient experience and operational efficiency. Customer satisfaction is measured through

independent third-party assessments and monitored regularly, reinforcing accountability. Cost effectiveness is balanced with high clinical standards to ensure expansion enhances performance.

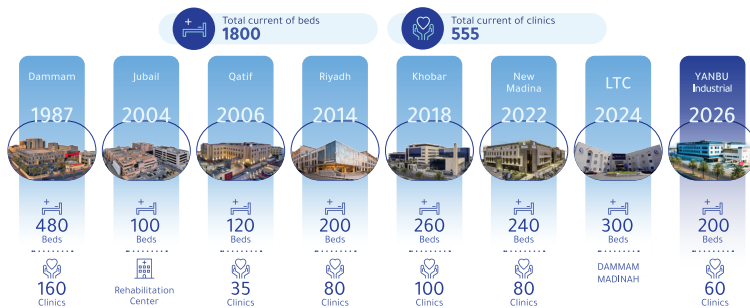
Financial results reinforce credibility. In 2023, Mouwasat reported SAR 2.8 billion in revenue and SAR 651 million in net income, reflecting resilient demand and disciplined capital allocation. A SAR 1.7 billion expansion program covering new hospitals in Al Ahsa and Riyadh, alongside capacity enhancements in Qatif, is funded through balanced internal cash generation and long-term Sharia-compliant facilities. Listed on Tadawul, the company operates within a public market governance framework reinforcing transparency and capital discipline.

Measured geographic growth continues to strengthen national capacity. The launch of Mouwasat Hospital in Yanbu Industrial City extends advanced secondary and tertiary services into a key economic zone supporting industrial and residential communities. Multiple projects remain under development, aligned with demographic growth and regional demand patterns.

Through governance-led expansion, disciplined digital integration, international accreditation, strategic partnerships, sustained innovation, and continued focus on centers of excellence, Mouwasat mirrors the Kingdom's trajectory: modern, institutional, resilient, and positioned for enduring impact. As it

builds on five decades of trusted service, its focus extends beyond expansion toward shaping the standards that will define Saudi healthcare for decades to come. In healthcare, trust reinforced by standards becomes the most enduring form of capital.

## MOUWASAT NETWORK



as symbolic recognition, Mouwasat integrates global standards into daily operations. Independent surveyors routinely review facilities, clinical pathways, and operational systems across cardiology, dialysis, pharmacy, laboratory services, intensive care, and surgical programs.

Digital transformation is integral to operations, shaping scalability, data protection, and clinical outcomes. The organization has integrated AI into diagnostic workflows and continues investing in cybersecurity and unified medical record systems to ensure consistency across facilities. Innovation is continuous, anchored in measurable clinical and operational impact.